

Dimension	<b>Project Management</b> <i>Project Level - led by the programme</i>	<b>Programme Management</b> <i>Programme Level - sponsored by the business</i>	<b>Portfolio Management</b> <i>Business Level - led by the business</i>
<i>Key imperative</i>	Doing things right Delivery of new product or service	Doing things right Realisation of program benefits	Doing the right things P&L Leading the business
<i>Delivery scope</i>	A set of specific deliverables	A business problem or opportunity	Organisational strategic objectives in alignment with business goals and risks
<i>Management focus</i>	Task performance Management of time, budget and quality constraints	Project performance Management of dependencies and conflicts between projects	Aggregate performance Management of programmes to achieve strategy
<i>Management tools</i>	Detailed schedules based on work products and quality deliverables	High level schedules based on projects and alignment of projects based on program benefits	Value indicators based on aggregations of performance, risk and benefits data
<i>Success measures</i>	Delivery of product or service on budget, on time, to specification and quality	New business capability	Strategic objectives and value