



## Example Risk Rating Matrix

	Consequence				
People	Minor skills impact.	Minor impact to capability	Unavailability of core skills affecting services.	Unavailability of critical skills or personnel	Protracted unavailability of critical skills/people.
	Minor injury or first aid treatment	Injury requiring treatment by medical practitioner	Major injury / hospitalization	Single death and/or multiple major injuries	Multiple deaths
Information	Compromise of information otherwise available in the public domain.	Minor compromise of information sensitive to internal or sub-unit interests.	Compromise of information sensitive to this organisation operations.	Compromise of information sensitive to organisational interests.	Compromise of information with significant ongoing impact.
Property & Equipment	Minor damage or vandalism to asset.	Minor damage or loss of <5% of total assets	Damage or loss of <20% of total assets	Extensive damage or loss <50% of total assets	Destruction or complete loss of >50% of assets
Reputation	Local mention only. Quickly forgotten. Freedom to operate unaffected. Self-improvement review required	Scrutiny by Executive, internal committees or internal audit to prevent escalation Short term local media concern. Some impact on local level activities	Persistent national concern. Scrutiny required by external agencies. Long term 'brand' impact.	Persistent intense national public, political and media scrutiny. Long term 'brand' impact. Major operations severely restricted.	International concern, Governmental Inquiry or sustained adverse national/international media. 'Brand' significantly affects organisational abilities.
Financial	1% of Project or Organisational Annual Budget	2-5% of Project or Organisational Annual Budget	5-10 % of Project or Organisational Annual Budget	> 10% Project or Organisational Annual Budget	> 30% of Project or Organisational Annual Budget
Capability	Minimal impact on non-core business operations. The impact can be dealt with by routine operations.	Some impact on business areas in terms of delays, systems quality but able to be dealt with at operational level	Impact on the organisation resulting in reduced performance such that targets are not met. Organisations existence is not threatened, but could be subject to significant review or changed ways of	Breakdown of key activities leading to reduction in performance (eg. service delays, revenue loss, client dissatisfaction, legislative breaches). Survival of the project/activity/organisation is threatened	Critical failure(s) preventing core activities from being performed. The impact threatens the survival of the project or the organisation itself.

			Insignificant	Negligible	Moderate	Extensive	Significant
Likelihood	Is expected to occur in most circumstances	Almost Certain	6	7	8	9	10
	Will probably occur in most circumstances	Likely	5	6	7	8	9
	Might occur at some time	Possible	4	5	6	7	8
	Could occur at some time	Unlikely	3	4	5	6	7
	May occur only in exceptional circumstances	Rare	2	3	4	5	6